

Appendix 4.1: Peoples Directorate Budget 2021/22

This Appendix gives the detailed movement in cost centre budgets from the Restaed 2020/21 to the proposed budget for 2021/22.

2020/21 Restated Budget - This is the Quarter 2 2020/21budget adjusted for one off items approved in year e.g. Budget Carry Forwards approved at outturn.

Pressures - New pressures for 2021/22 - details provided in comments

Ring Fenced Funded Spending - Adjustments to reflect changes in services that are funded from ring fenced funding e.g. Public Health

Demand Rebasing - Additional pressures created by increasing demand for statutory services

Savings - Identified savings for 2021/22 - details provided in comments

Pay & Inflation - Changes for inflation and pay related items e.g. pension increases

Transfers - budgets transferred between cost centres - details provided in comments

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Ring Fenced Funded Spending £	Demand Rebasing £	Savings £	Pay and Inflation £	Transfer £	2021/22 Budget £	Comments
Directorate Management Costs									
Directorate Management - Childrens	792,000	50,000				7,900	152,400	1,002,300	There has been a management restructure across the directorate, with Director of People moving to Interim Chief Exec and deputy directors becoming interim Directors for Adults and Children. The restructure has created a pressure of £84k in the Childrens area, which has been offset by a saving in the Adults area of £96k. Some duties have transferred from Adults to Childrens e.g. Domestic Abuse. In addition to the restructure both Adults and Childrens have a provision for £50k (one off) which can be used to supplement staff should demand increase as a result of the Councils Covid response.
Directorate Management - Adults	903,300	50,000			(12,100)	16,000	(152,400)	804,800	
Directorate Management Costs	1,695,300	100,000	0	0	(12,100)	23,900	0	1,807,100	
Business Intelligence									
Business Intelligence Team	147,900				0	10,100		158,000	
Business Intelligence	147,900	0	0	0	0	10,100	0	158,000	
Public Health									
Public Health Department	(1,161,900)		6,400				22,500	(1,133,000)	Public Health expenditure is funded from a ring fenced grant plus the use of £52k from the Earmarked reserve ring fenced for Public Health.
Sexual Health	214,500						(22,500)	192,000	
Health Check Programme	25,000							25,000	
Obesity Programme	4,900							4,900	
Physical Activity	103,100							103,100	
Substance Misuse	122,700		3,300					126,000	
Smoking & Tobacco	55,500							55,500	
Other Public Health Services	106,200		14,500					120,700	
Childrens Health 0-19	530,000		28,000					558,000	
Public Health	0	0	52,200	0	0	0	0	52,200	
BCF Enablers									
BCF: Programme Support	96,000		124,500					220,500	
BCF Enablers	96,000	0	124,500	0	0	0	0	220,500	

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Ring Fenced Funded Spending £	Demand Rebasing £	Savings £	Pay and Inflation £	Transfer £	2021/22 Budget £	Comments
BCF Unified Prevention									
BCF: Community Prevention	147,000							147,000	
BCF: Life Planning	57,000							57,000	
BCF: Vulnerable Adult Risk Management	87,000							87,000	
BCF: Wellbeing Advisors	103,000							103,000	
BCF Unified Prevention	394,000	0	0	0	0	0	0	394,000	
BCF Holistic Management of Health & Wellbeing									
BCF: Integrated Community Care	587,000							587,000	
BCF: Integrated Case Management	100,000							100,000	
BCF: Care Act Carers	130,000							130,000	
BCF: Dementia Services	74,000							74,000	
BCF: Assistive Technology	65,000							65,000	
BCF Holistic Management of Health & Wellbeing	956,000	0	0	0	0	0	0	956,000	
BCF Hospital Flows									
BCF: Integrated Urgent Response	262,000							262,000	
BCF: Hospital Transfer & Reablement	716,000							716,000	
Supporting Independence - Winter Pressure	136,000							136,000	
BCF: Hospital Avoidance	21,000							21,000	
BCF Hospital Flows	1,135,000	0	0	0	0	0	0	1,135,000	
Non BCF Contract & Procurement									
Healthwatch and NHS Advocacy	69,200							69,200	
Better Care Together Programme	8,500				(8,500)			0	Better Care Together Programme has been consumed within the BCF programme, so budget no longer required.
Commissioning Team	139,000					5,400		144,400	
Community Prevention and Wellness Services	253,000							253,000	
Non BCF Contract & Procurement	469,700	0	0	0	(8,500)	5,400	0	466,600	
ASC - Community Inclusion									
ASC Community Inclusion - Community Support Services	630,000			2,900		12,600	29,700	675,200	Transfer of budget between community services
ASC Community Inclusion - Day Opportunities Services	362,700					9,900	(17,800)	354,800	Transfer of budget between community services
Advocacy Contract	11,400					200		11,600	
ASC - Community Inclusion	1,004,100	0	0	2,900	0	22,700	11,900	1,041,600	
ASC Prevention and Safeguarding									
Direct Payments - Carer Support	113,200				(43,000)			70,200	Additional contribution from BCF to fund carer support
Homecare - Carers Support	1,000					0		1,000	
Carers Support Income	(20,500)							(20,500)	
Respite - Mental Health	4,400					100		4,500	
Respite - Older People	55,000					1,900		56,900	
Respite - Physical Disabilities	4,300			(4,400)		100		0	Reduction in service demand with no current service users entitled to respite
Respite - Learning Disabilities	17,500			(13,000)		500		5,000	Reduction in service demand with fewer service users entitled to respite

BCF budgets have been baselined based Provisional Local Government Settlement BCF £2.494m plus iBCF £0.212m total £2.706m

Better Care Together Programme has been consumed within the BCF programme, so budget no longer required.

Transfer of budget between community services

Transfer of budget between community services

Additional contribution from BCF to fund carer support

Reduction in service demand with no current service users entitled to respite

Reduction in service demand with fewer service users entitled to respite

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Ring Fenced Funded Spending £	Demand Rebasing £	Savings £	Pay and Inflation £	Transfer £	2021/22 Budget £	Comments
ASC Support and Review - Homecare	1,570,500	9,000	0	(95,500)	(33,600)	44,000	0	1,494,400	
ASC Support and Review - Other								0	
Disabilities Contracts	20,400					300		20,700	
DOLS & AMHP / MH Transitions	240,200			25,000		5,300		270,500	
HSC Protocol	5,300					100		5,400	
Rutland Information Service	7,700					200		7,900	
	32,900					300		33,200	
ASC Support and Review - Other Residential and Nursing	306,500	0	0	25,000	0	6,200	0	337,700	
ASC Support and Review - Residential and Nursing								0	
Residential - Older People	2,895,000			246,500		82,800		3,224,300	
Residential - Memory and Cognitive	106,000			(53,300)				52,700	
Residential - Learning Disabilities	1,835,500			(55,800)		51,600		1,831,300	The are 3 items affecting the demand rebasing (1) high cost childrens case transferred to adults (£125k) (2) Reduced demand from other service users now opting for direct payments (£153k) (3) general decrease in demand (£28k)
Residential Income	(1,460,600)			100,700				(1,359,900)	Reduction in service users that are able to fund their own care
Residential - Physical Disabilities	105,000			57,300		3,200		165,500	
Residential - Mental Health	140,000			1,300		8,700		150,000	
ASC Support and Review - Residential and Nursing	3,620,900	0	0	296,700	0	146,300	0	4,063,900	
ASC Support and Review - Staffing								0	
Support and Review - Staffing	515,500					7,100		522,600	
ASC Support and Review - Staffing	515,500	0	0	0	0	7,100	0	522,600	
Hospital and Reablement								0	
H&R - OT's, Aids & Equipment	140,400					11,200		151,600	
Hospital & Reablement - Staffing	299,000					3,200	13,800	316,000	Transfer of budget from community services
Interim Beds							0	0	
Hospital and Reablement	439,400	0	0	0	0	14,400	13,800	467,600	
Safeguarding								0	
Safeguarding Boards	69,000					1,400		70,400	
Safeguarding QA	260,700	400	50,000			(28,400)		282,700	The government have given Councils new responsibilities around Domestic Abuse Capacity Building. This is funded via a grant shown under other grants within the MTFP
Safeguarding	329,700	400	50,000	0	0	(27,000)	0	353,100	
CSC Referral, Assessment and Intervention Service								0	
Duty Desk for Childrens Referrals	218,800					31,500		250,300	
Duty S17	7,900					200		8,100	
CSC Referral, Assessment and Intervention Service	226,700	0	0	0	0	31,700	0	258,400	
CSC Permanency and Protection Service								0	
Children in Need	26,400					400		26,800	
Children Looked After	78,400					1,500		79,900	
Children's Social Care Staffing	361,900	49,800				5,300		417,000	The pressure relates to five student Social workers partially funded by grant income
UASC Over 16	24,900			2,500		1,500		28,900	Demand rebasing based on estimates of current UASC cohort income from Home Office for UASC and related costs

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Ring Fenced Funded Spending £	Demand Rebasing £	Savings £	Pay and Inflation £	Transfer £	2021/22 Budget £	Comments
Unaccompanied Asylum Seekers - Over 18	42,000			32,400		2,200		76,600	
UASC Under 16	0							0	
CSC Permanency and Protection Service	533,600	49,800	0	34,900	0	10,900	0	629,200	
CSC Fostering, Adoption and Care Leaver Service								0	
Placements	1,511,600					42,300		1,553,900	
Adoption	74,500					3,700		78,200	
Family Support Staffing	258,300					(31,200)		227,100	
Care Leavers (Section 24 Payments)	66,600			51,000	(49,900)	1,400		69,100	Costs increase (pressure) relating to UASC care leavers however now Home Office funds £240 per week so income to offset this.
CAMHS	11,200					200		11,400	
CSC Fostering, Adoption and Care Leaver Service	1,922,200	0	0	51,000	(49,900)	16,400	0	1,939,700	
Early Intervention - Targeted Intervention									
Children with Disabilities (CWD)	477,700			(125,000)		33,100		385,800	Demand rebasing relates to one service user transitioning to adults
Aiming High	211,700					(12,900)		198,800	
Changing Lives	(52,000)		47,200			4,800		0	Funding spending adjustment as funding expected to cease
Childrens Centre - Revenue	335,100					(7,900)		327,200	
Targeted Intervention Service	274,600					20,200		294,800	
Early Intervention - Targeted Intervention	1,247,100	0	47,200	(125,000)	0	37,300	0	1,206,600	
Early Intervention - SEND & Inclusion									
SEN Staffing	402,500					18,100		420,600	
Early Senco (0-3yrs support)	14,100					300		14,400	
Early Intervention - SEND & Inclusion	416,600	0	0	0	0	18,400	0	435,000	
Early Intervention - Universal and Partnership									
Play For All	0							0	
Early Intervention Team Staffing	329,700					(6,400)		323,300	
Rutland Youth Council	3,100							3,100	
Early Intervention - Universal and Partnership	332,800	0	0	0	0	(6,400)	0	326,400	
Schools and Early Years									
Primary Schools	76,000							76,000	
Additional Learning Resources for CLA	0							0	
UIFSM (free school meals)	0							0	
Governor Training	0							0	
School Officer	81,800					2,200		84,000	
School Improvement Consultancy	0							0	
Early Years Training	32,000				(16,000)	600		16,600	Saving relates to reduction in cost due to delivering training remotely
Schools and Early Years	189,800	0	0	0	(16,000)	2,800	0	176,600	
Rutland Adult Learning and Skills Service (RALSS)									
Community Learning	44,200					(200)		44,000	There is a risk that demand for courses could reduce resulting in drop in income. The extent of the impact is not yet known, so no pressure has been included.

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Ring Fenced Funded Spending £	Demand Rebasing £	Savings £	Pay and Inflation £	Transfer £	2021/22 Budget £	Comments
Post Oct 2014 Rutland Adult Skills Budget	(48,000)					2,100		(45,900)	
Rutland Adult Learning and Skills Service (RALSS)	(3,800)	0	0	0	0	1,900	0	(1,900)	
Total People	19,161,000	178,000	273,900	392,200	(180,700)	386,800	25,700	20,236,900	

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Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2021/22 Budget £
	Employees Pay £	Other Expenses £											
Directorate Management Costs													
Directorate Management - Childrens	1,033,200	12,000		4,400	10,800	6,100				1,066,500	(64,200)		1,002,300
Directorate Management - Adults	882,000	300		2,900						885,200	(80,400)		804,800
Directorate Management Costs	1,915,200	12,300	0	7,300	10,800	6,100	0	0	0	1,951,700	(144,600)	0	1,807,100
Business Intelligence													
Business Intelligence	174,700				4,000					178,700	(20,700)		158,000
Business Intelligence	174,700	0	0	0	4,000	0	0	0	0	178,700	(20,700)	0	158,000
Public Health													
Public Health Department						155,000		25,000		180,000		(1,313,000)	(1,133,000)
Sexual Health						192,000				192,000			192,000
NHS Health Check Programme						25,000				25,000			25,000
Obesity Programme								4,900		4,900			4,900
Physical Activity								103,100		103,100			103,100
Substance Misuse						126,000				126,000			126,000
Smoking & Tobacco						5,500		50,000		55,500			55,500
Other Public Health Services						14,500		106,200		120,700			120,700
Childrens Health 0-19						513,000		45,000		558,000			558,000
Public Health	0	0	0	0	0	1,031,000	0	334,200	0	1,365,200	0	(1,313,000)	52,200
BCF Enablers													
BCF: Programme Support	65,400				9,900	124,500		20,700		220,500			220,500
BCF Enablers	65,400	0	0	0	9,900	124,500	0	20,700	0	220,500	0	0	220,500
BCF Unified Prevention													
BCF: Community Prevention								147,000		147,000			147,000
BCF: Life Planning								57,000		57,000			57,000
BCF: Vulnerable Adult Risk Management	87,000									87,000			87,000
BCF: Wellbeing Advisors	94,900							8,100		103,000			103,000
BCF Unified Prevention	181,900	0	0	0	0	0	0	212,100	0	394,000	0	0	394,000
BCF Holistic Management of Health & Wellbeing													
BCF: Integrated Community Care	55,100			3,000	70,900	458,000				587,000	0	0	587,000
BCF: Integrated Case Management	101,200				19,000					120,200	(20,200)		100,000
BCF: Care Act Carers								130,000		130,000			130,000
BCF: Dementia Services	40,800				2,000			31,200		74,000			74,000
BCF: Assistive Technology						65,000				65,000			65,000
BCF Holistic Management of Health & Wellbeing	197,100	0	0	3,000	91,900	523,000	0	161,200	0	976,200	(20,200)	0	956,000
BCF Hospital Flows													
BCF: Integrated Urgent Response	167,700			2,000		92,300				262,000			262,000
BCF: Hospital Transfer & Reablement	38,500					114,500		563,000		716,000			716,000
BCF: Hospital Avoidance						21,000				21,000			21,000
BCF Hospital Flows	206,200	0	0	2,000	0	227,800	0	563,000	0	999,000	0	0	999,000
Non BCF Contract & Procurement													
Healthwatch and NHS Advocacy						69,200				69,200			69,200
Better Care Together Programme						0				0			0
Commissioning Team	197,100			900	400					198,400	(54,000)		144,400
Community Prevention and Wellness Services						500,000				500,000	(247,000)		253,000
Non BCF Contract & Procurement	197,100	0	0	900	400	569,200	0	0	0	767,600	(301,000)	0	466,600
ASC - Community Inclusion													
ASC Community Inclusion - Community Support Services	647,300	97,000		1,500	5,800					751,600	(76,400)		675,200
ASC Community Inclusion - Day Opportunities Services	478,600	1,200	24,300	500	41,300					545,900	(191,100)		354,800
Advocacy Contract						11,600				11,600			11,600
ASC - Community Inclusion	1,125,900	98,200	24,300	2,000	47,100	11,600	0	0	0	1,309,100	(267,500)	0	1,041,600
ASC Prevention and Safeguarding													
Direct Payments - Carer Support							200,200			200,200	(130,000)		70,200
Homecare - Carers Support						1,000				1,000			1,000
Carers Support Income										0	(20,500)		(20,500)
Respite - Mental Health						4,500				4,500			4,500
Respite - Older People						56,900				56,900			56,900

Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2021/22 Budget
	Employees Pay	Other Expenses											
	£	£	£	£	£	£	£	£	£	£	£	£	£
Respite - Physical Disabilities						0				0			0
Respite - Learning Disabilities						5,000				5,000			5,000
Other - Mental Health										0			0
Respite - Income										0	(10,000)		(10,000)
Armed Forces Covenant Delivery	43,000			2,000						45,000	(15,000)		30,000
Prison Assessments						12,600				12,600			12,600
ASC Prevention and Safeguarding	43,000	0	0	2,000	0	80,000	200,200	0	0	325,200	(175,500)	0	149,700
ASC Prevention and Safeguarding - Staffing													
ASC Prevention and Safeguarding - Staffing	279,800					1,000				280,800			280,800
ASC Prevention and Safeguarding - Staffing	279,800	0	0	0	0	1,000	0	0	0	280,800	0	0	280,800
ASC Housing													
Homelessness					29,800	5,000		30,800	6,200	71,800	(51,600)		20,200
Housing Options Team	177,100				25,000		(30,800)			171,300		(40,200)	131,100
ASC Housing	177,100	0	0	0	54,800	5,000	0	0	6,200	243,100	(51,600)	(40,200)	151,300
ASC Support and Review - Daycare													
Daycare - Older People						125,000				125,000			125,000
Daycare - Physical Disabilities						3,400				3,400			3,400
Daycare - Learning Disabilities						73,200				73,200			73,200
Daycare - Income										0			0
ASC Support and Review - Daycare	0	0	0	0	0	201,600	0	0	0	201,600	0	0	201,600
ASC Support and Review - Direct Payments													
Direct Payments - Mental Health								21,000		21,000			21,000
Direct Payments - Older People								310,000		310,000			310,000
Direct Payments - Physical Disabilities								230,200		230,200			230,200
Direct Payments - Learning Disabilities								502,000		502,000			502,000
ASC S&R Income from Health										0	(50,000)		(50,000)
ASC Support and Review - Direct Payments	0	0	0	0	0	0	1,063,200	0	0	1,063,200	(50,000)	0	1,013,200
ASC Support and Review - Homecare													
Homecare - Mental Health						51,500				51,500			51,500
Homecare - Older People						1,236,000				1,236,000			1,236,000
Internal Homecare Staffing	607,900	1,000		35,000	25,300					669,200	(598,600)		70,600
Homecare - Physical Disabilities						293,500				293,500			293,500
Homecare - Learning Disabilities						319,300				319,300			319,300
Homecare - Income from Health										0	(96,500)		(96,500)
Fairer Charging Income										0	(380,000)		(380,000)
ASC Support and Review - Homecare	607,900	1,000	0	35,000	25,300	1,900,300	0	0	0	2,569,500	(1,075,100)	0	1,494,400
ASC Support and Review - Other													
Disabilities Contracts						20,700				20,700			20,700
DOLS & AMHP / MH						295,500				295,500		(25,000)	270,500
Transitions					5,400					5,400			5,400
Supporting Independence - Winter Pressures						136,000				136,000			136,000
Rutland Information Service	33,200									33,200			33,200
HSC Protocol					7,900					7,900			7,900
ASC Support and Review - Other	33,200	0	0	0	13,300	452,200	0	0	0	498,700	0	(25,000)	473,700
ASC Support and Review - Residential and Nursing													
Residential - Older People						3,224,300				3,224,300			3,224,300
Residential - Learning Disabilities						1,831,300				1,831,300			1,831,300
Residential - Memory & Cognitive						52,700				52,700			52,700
Residential Income										0	(1,359,900)		(1,359,900)
Residential - Physical Disabilities						165,500				165,500			165,500
Residential - Mental Health						150,000				150,000			150,000
ASC Support and Review - Residential and Nursing	0	0	0	0	0	5,423,800	0	0	0	5,423,800	(1,359,900)	0	4,063,900
ASC Support and Review - Staffing													
Support and Review - Staffing	512,600			2,000	8,000					522,600			522,600
ASC Support and Review - Staffing	512,600	0	0	2,000	8,000	0	0	0	0	522,600	0	0	522,600
Hospital and Reablement													
H&R - OT's, Aids & Equipment					59,100	144,500	1,000			204,600	(53,000)		151,600
Hospital & Reablement - Staffing	311,600			4,400						316,000			316,000
Interim Beds						50,000				50,000	(50,000)		0

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2021/22 Budget £
	Employees Pay £	Other Expenses £											
Hospital and Reablement	311,600	0	0	4,400	59,100	194,500	1,000	0	0	570,600	(103,000)	0	467,600
Safeguarding													
Safeguarding Boards						70,400				70,400			70,400
Safeguarding QA	172,000				500	110,200				282,700	0		282,700
Safeguarding	172,000	0	0	0	500	180,600	0	0	0	353,100	0	0	353,100
CSC Referral, Assessment and Intervention Service													
Duty Desk for Childrens Referrals	222,900			700		26,700				250,300			250,300
Duty S17						8,100				8,100			8,100
CSC Referral, Assessment and Intervention Service	222,900	0	0	700	0	34,800	0	0	0	258,400	0	0	258,400
CSC Permanency and Protection Service													
Family Support Services					2,900	23,900				26,800			26,800
Children Looked After					46,700	33,200				79,900			79,900
Children's Social Care Op's	416,000	2,600		7,100	2,500					428,200	(11,200)		417,000
UASC Over 16					49,900	27,500				77,400		(48,500)	28,900
Unaccompanied Asylum Seekers - Over 18		8,200			95,800	10,200				114,200		(37,600)	76,600
UASC Under 16										0	0		0
CSC Permanency and Protection Service	416,000	10,800	0	7,100	197,800	94,800	0	0	0	726,500	(11,200)	(86,100)	629,200
CSC Fostering, Adoption and Care Leaver Service													
Placements					39,400	1,514,500				1,553,900			1,553,900
Adoption					2,800	75,400				78,200			78,200
Family Support Operations	216,700	600	400	800	8,600					227,100			227,100
Care Leavers (Section 24 Payments)					104,300	14,700				119,000		(49,900)	69,100
CAMHS						11,400				11,400			11,400
CSC Fostering, Adoption and Care Leaver Service	216,700	600	400	800	155,100	1,616,000	0	0	0	1,989,600	0	(49,900)	1,939,700
Early Intervention - Targeted Intervention													
Disabled Children	101,000			2,400	3,300	279,100				385,800			385,800
Aiming High	102,000	300	4,000	1,600	86,600				7,800	202,300	(3,500)		198,800
Changing Lives	44,500		1,000	5,600	27,100			800		79,000		(79,000)	0
Childrens Centre - Revenue	203,200		30,200	3,800	102,000			(12,000)		327,200			327,200
Targeted Intervention Service	284,200	500	500	2,100	7,500					294,800			294,800
Early Intervention - Targeted Intervention	734,900	800	35,700	15,500	226,500	279,100	0	(11,200)	7,800	1,289,100	(3,500)	(79,000)	1,206,600
SEN Operations	492,500	3,200		400	121,700			(197,200)		420,600			420,600
Early Senco (0-3yrs support)						14,400				14,400			14,400
Early Intervention - SEND & Inclusion	492,500	3,200	0	400	121,700	14,400	0	(197,200)	0	435,000	0	0	435,000
Early Intervention - Universal and Partnership													
Play For All													
Early Intervention Team Staffing	191,200	500	39,200	3,000	29,300	80,100		(20,000)		323,300			323,300
Rutland Youth Council				550	1,350	1,200				3,100			3,100
Early Intervention - Universal and Partnership	191,200	500	39,200	3,550	30,650	81,300	0	(20,000)	0	326,400	0	0	326,400
Schools and Early Years													
Primary Schools									76,000	76,000			76,000
Additional Learning Resources for CLA										0			0
UIFSM (free school meals)										0			0
Governor Training										0			0
Education Officers	114,000									114,000		(30,000)	84,000
School Improvement Consultancy					50,000					50,000		(50,000)	0

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2021/22 Budget £
	Employees Pay £	Other Expenses £											
Early Years Training			500		16,100					16,600			16,600
Schools and Early Years	114,000	0	500	0	66,100	0	0	0	76,000	256,600	0	(80,000)	176,600
Rutland Adult Learning and Skills Service (RALSS)													
Community Learning	319,500		52,600		23,500	11,200		20,900		427,700	(119,800)	(263,900)	44,000
Post Oct 2014 Rutland Adult Skills Budget						107,100				107,100	(18,000)	(135,000)	(45,900)
Rutland Adult Learning and Skills Service (RALSS)	319,500	0	52,600	0	23,500	118,300	0	20,900	0	534,800	(137,800)	(398,900)	(1,900)
	8,908,400	127,400	152,700	86,650	1,146,450	13,170,900	1,264,400	1,083,700	90,000	26,030,600	(3,721,600)	(2,072,100)	20,236,900

Appendix 5.1: Places Directorate Budget 2021/22

This Appendix gives the detailed movement in cost centre budgets from the Restated 2020/21 to the proposed budget for 2021/22.

2020/21 Restated Budget - This is the Quarter 2 2020/21 budget adjusted for one off items approved in year e.g. Budget Carry Forwards approved at outturn.

Pressures - New pressures for 2021/22 - details provided in comments

Savings - Identified savings for 2021/22 - details provided in comments

Pay & Inflation - Changes for inflation and pay related items e.g. pension increases

Transfers - budgets transferred between cost centres - details provided in comments

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Directorate Management Costs							
Operational Director - Places Asset Management	224,700	0	0	3,900	0	228,600	
Total Directorate Management Costs	224,700	0	0	3,900	0	228,600	
Development Control							
Building & Development Control Support	178,200	0	(4,700)	10,900	0	184,400	Savings impact of a restructure between Building and Development Control Support and Land Charges.
Development Control	7,200	0	0	4,500	0	11,700	
Land Charges	9,900	0	(8,400)	1,300	0	2,800	Savings impact of a restructure between Building and Development Control Support and Land Charges.
Total Development Control	195,300	0	(13,100)	16,700	0	198,900	
Drainage & Structures							
Drainage and Jetting	170,500	0	0	3,400	(50,000)	123,900	Transfers are a realignment of expenditure requirements within Highways.
Bridges and Culverts	21,700	0	0	400	0	22,100	
Sustainable Drainage	0	0	0	0	5,000	5,000	Transfers are a realignment of expenditure requirements within Highways.
Structural Services - Bridges	18,500	0	0	400	0	18,900	
Total Drainage & Structures	210,700	0	0	4,200	(45,000)	169,900	
Emergency Planning							
Emergency Planning	35,200	0	0	700	0	35,900	

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Total Emergency Planning	35,200	0	0	700	0	35,900	
Environmental Maintenance							
Environmental Maintenance	197,100	70,000	0	5,300	(21,400)	251,000	Pressure due to grass verge cutting added to contract. Transfer to realign budgets between cost centres
Environmental Services	248,600	0	0	2,000	41,800	292,400	Transfer to realign budget between cost centres
Street Cleaning	622,200	0	0	12,500	(13,500)	621,200	Transfer to realign budget between cost centres
Cemeteries	(11,100)	0	0	300	0	(10,800)	
Closed Churchyards	28,700	0	0	600	12,900	42,200	Transfer to realign budget between cost centres
Amenity Grass (Urban Grass & Public Open Spaces)	79,500	67,600	0	1,600	8,500	157,200	Budget pressure due to requirement for grounds maintenance costs of contract in place for 2021-22.
Total Environmental Maintenance	1,165,000	137,600	0	22,300	28,300	1,353,200	
Forestry Maintenance							
Forestry Maintenance	103,400	10,000	0	2,100	0	115,500	Additional cost for dealing with Ash dieback. Costs could escalate as the extent of the disease is currently an unknown. Work is being done to assess the number of trees and the potential for disease.
Total Forestry Maintenance	103,400	10,000	0	2,100	0	115,500	
Crime Prevention							
Crime and Disorder	105,800	0	0	1,000	(20,600)	86,200	Transfer to realign budget between cost centres
CCTV	40,000	0	0	600	0	40,600	
Youth Offending Service	0	0	0	0	0	0	
Total Crime Prevention	145,800	0	0	1,600	(20,600)	126,800	
Highways Capital Charges							
Highways Capital Charges	1,828,400	0	0	0	0	1,828,400	
Total Highways Capital Charges	1,828,400	0	0	0	0	1,828,400	
Highways Management							
Highways Management	177,000	0	0	10,400	124,200	311,600	Transfers are a realignment of expenditure requirements within Highways plus transfer of staff from Business support back to service area

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Highways Maintenance Contract Procurement	4,300	50,000	0	100	(4,400)	50,000	Highways term maintenance contract due for renewal from 30 November 2022 and retendering specialist consultancy and legal advice is expected to be in the region of £30k - £50k.
Highways S38 Income	(36,500)	0	0	0	0	(36,500)	
Total Highways Management	144,800	50,000	0	10,500	119,800	325,100	
Commissioned Transport							
Looked After Children Transport	79,700	0	0	1,600	0	81,300	
Home to School Transport	621,000	150,000	0	15,600	0	786,600	Additional buses are required to facilitate social distancing.
Post 16 Transport	121,400	0	(8,000)	3,400	0	116,800	Increase in fees and charges, benchmarked against other Local Authorities
Adult Social Services Transport	35,000	0	0	700	0	35,700	
Transport Fleet	389,400	0	0	6,400	0	395,800	
SEN Transport	534,400	0	0	10,700	0	545,100	
Total Commissioned Transport	1,780,900	150,000	(8,000)	38,400	0	1,961,300	
Lighting & Safety Barriers and Traffic Signals							
Street Lighting	101,300	0	0	5,200	2,900	109,400	Transfers are a realignment of expenditure requirements within Highways.
Barriers	10,000	0	0	200	0	10,200	
Traffic Signal Maintenance	23,000	0	0	500	4,100	27,600	Transfers are a realignment of expenditure requirements within Highways.
Total Lighting & Safety Barriers and Traffic Signals	134,300	0	0	5,900	7,000	147,200	
Parking							
Parking	(307,300)	239,100	0	4,800	0	(63,400)	The pressure is a combination of lost income expected due to changes in parking habits as a result of COVID-19 £191k - the expectation is that income levels will not return to pre-covid levels. Operating/IT costs of cashless systems £44k and Business Rates increase £4k.

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Total Parking	(307,300)	239,100	0	4,800	0	(63,400)	
Pool Cars and Car Hire							
Pool Cars and Car Hire	106,400	0	0	2,600	0	109,000	
Total Pool Cars & Car Hire	106,400	0	0	2,600	0	109,000	
Public Protection							
Env & Trading Standards	451,200	6,000	0	9,000	0	466,200	New service level agreement with Leicestershire County Council for Traveller Services for £6k.
Environmental Protection Act	(3,300)	0	0	0	0	(3,300)	
Dog Warden & Pest Control Services	5,000	0	0	100	0	5,100	
Licenses	(65,100)	0	0	0	0	(65,100)	
Total Public Protection	387,800	6,000	0	9,100	0	402,900	
Public Rights of Way							
Public Rights of Way	94,600	0	0	1,800	0	96,400	
Total Public Rights of Way	94,600	0	0	1,800	0	96,400	
Public Transport							
Public Transport	512,300	0	0	25,700	0	538,000	
Concessionary Travel	326,400	0	0	6,500	0	332,900	
Community Vehicle	20,800	0	0	400	0	21,200	
Total Public Transport	859,500	0	0	32,600	0	892,100	
Road Maintenance							
Safety	99,400	0	0	2,300	600	102,300	
Minor Repairs	89,800	0	0	1,800	0	91,600	
Fixed Contract Costs	224,900	0	0	4,500	(56,700)	172,700	Transfers are a realignment of expenditure requirements within Highways.
Total Road Maintenance	414,100	0	0	8,600	(56,100)	366,600	
Transport Management							
Transport Strategy	166,100	0	0	2,600	0	168,700	
Transport Management	169,300	0	0	1,100	25,700	196,100	Transfer of Business Support Staff back to service area
Bikeability	0	10,000	0	0	0	10,000	Bikeability scheme no longer cost neutral due to loss of grant. New fees introduced partially mitigate some costs.
Safety Partnership Arrangement	11,700	0	0	200	0	11,900	
Total Transport Management	347,100	10,000	0	3,900	25,700	386,700	
Waste Management							

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Refuse Collection	901,200	0	0	22,500	(69,200)	854,500	Transfer to realign budget between cost centres
Refuse Collection Contract Procurement	0	215,000	0	0	0	215,000	The refuse collection service contract is due for renewal 31 March 2022 and specialist consultancy and legal advice is required to support the retendering process is expected to be in the region of £215k.
Waste Management	1,555,200	452,000	0	35,200	13,500	2,055,900	Waste Management pressure based on increase in processing charges for both residual waste and dry mixed recyclables.
Green Waste Collections	(107,300)	0	(48,700)	9,300	69,200	(77,500)	Transfer to realign budget between cost centres. Savings due to increase in fee by £5
Total Waste Management	2,349,100	667,000	(48,700)	67,000	13,500	3,047,900	
Winter Maintenance							
Winter Maintenance	268,700	0	0	5,400	0	274,100	
Total Winter Maintenance	268,700	0	0	5,400	0	274,100	
Planning Policy							
Planning Policy	318,600	0	0	10,400	0	329,000	
Local Plan Production	0	30,000	0	0	0	30,000	Budget required for 2021/22 to produce the Local Plan.
Total Planning Policy	318,600	30,000	0	10,400	0	359,000	
Tourism							
Tourism (Anglian Water)	16,200	0	0	1,700	0	17,900	
Total Tourism	16,200	0	0	1,700	0	17,900	
Health & Safety							
Health & Safety	70,000	0	0	1,400	(21,200)	50,200	Transfer to realign budget between cost centres
Total Health & Safety	70,000	0	0	1,400	(21,200)	50,200	
Property Services							
Public Conveniences	18,700	0	0	300	0	19,000	
Admin Buildings	461,700	0	0	11,800	0	473,500	
Central Maintenance	203,500	0	0	4,100	0	207,600	
Barleythorpe Campus	(3,000)	0	0	0	0	(3,000)	
Property Services	370,200	0	0	7,000	0	377,200	
Central Furniture and Equipment	6,100	0	0	100	0	6,200	
Oakham Bus Station	25,300	0	0	500	0	25,800	
Total Property Services	1,082,500	0	0	23,800	0	1,106,300	
Building Control							
Building Control	(38,100)	0	0	2,400	0	(35,700)	

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Total Building Control	(38,100)	0	0	2,400	0	(35,700)	
Commercial & Industrial Properties							
Oakham Enterprise Park	(196,000)	27,800	(39,000)	11,500	0	(195,700)	The pressure is due to the removal of Unit 5 which due to condition is no longer lettable. The saving has mitigated the loss based on rent reviews for other units.
Kings Centre	(38,800)	16,000	(8,100)	0	0	(30,900)	The pressure relates to increases in utilities and repairs and maintenance. The savings are due to rent reviews
Pit Lane	(37,200)	0	0	200	0	(37,000)	
Ashwell Road Business Units	15,800	0	0	700	0	16,500	
No 7 Church Passage	(5,000)	0	0	0	0	(5,000)	
Residential Garages	(19,900)	0	0	100	0	(19,800)	
Total Commercial & Industrial Properties	(281,100)	43,800	(47,100)	12,500	0	(271,900)	
Economic Development							
Digital Rutland	49,500	0	0	2,200	0	51,700	
Economic Development	117,400	0	0	1,000	0	118,400	
Total Economic Development	166,900	0	0	3,200	0	170,100	
Culture & Registration Services							
Registration Service	(23,100)	0	0	8,300	0	(14,800)	
Coroner	44,900	0	0	900	0	45,800	
Arts Development	10,600	0	0	200	0	10,800	
Culture and Leisure	83,400	0	0	2,600	0	86,000	
Total Culture & Registration Services	115,800	0	0	12,000	0	127,800	
Libraries							
Libraries	446,800	0	0	10,300	(48,500)	408,600	The transfer mainly is a separation of depreciation from the operating costs of the service to its own cost centre for Capital Charges below.
Mobile Library	38,700	0	0	600	0	39,300	
Prison Library Service - Stocken	(1,800)	0	(900)	800	1,600	(300)	Increase in grant funding
Libraries Capital Charges			0	0	46,900	46,900	
Total Libraries	483,700	0	(900)	11,700	0	494,500	
Museums Service							

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Museums Service	298,400	0	0	5,300	(88,200)	215,500	The transfer is a separation of depreciation from the operating costs of the service to its own cost centre for Capital Charges below.
Oakham Castle	57,600	0	0	900	(20,100)	38,400	As above
Records Office	55,300	10,100	0	1,100	0	66,500	The agreement with Leicestershire County Council Records Office has increased. This reflects Rutland County Councils proportion of the running costs of the service.
Museum Trading Account	(4,500)	0	0	(100)	0	(4,600)	
Museum Capital Charges			0	0	108,300	108,300	
Total Museum Services	406,800	10,100	0	7,200	0	424,100	
Sports & Leisure Services							
Recreation and Leisure	20,900	0	0	6,500	(17,700)	9,700	The transfer is a separation of depreciation from the operating costs of the service to its own cost centre for Capital Charges below.
Catmose Sports & Swimming	0	100,000	0	2,000	0	102,000	Support for Stevenage Leisure running Catmose Sports Centre to cover losses due to Covid-19 operating restrictions.
Catmose Leisure Contract Procurement	0	50,000	0	0	0	50,000	The Leisure contract at Catmose is due for renewal and budget is required for retendering specialist consultancy and legal advice.
Active Rutland Hub	36,500	0	0	1,100	(26,600)	11,000	The transfer is a separation of depreciation from the operating costs of the service to its own cost centre for Capital Charges below.
School Sports/Games	(100)	0	0	400	0	300	The budget is set assuming that the school sports programme can be ran for academic year 2020/21, if this isn't the case then there is a potential pressure of £20k.
Leisure Capital Charges			0	0	44,300	44,300	
Total Sports & Leisure Services	57,300	150,000	0	10,000	0	217,300	
Total Places	12,887,100	1,503,600	(117,800)	338,400	51,400	14,662,700	

Appendix 5.2: Places Directorate Budget 2021/22

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2021/22 Budget £
	Employees Pay £	Other Expenses £											
Directorate Management Costs													
Director - Places (Development and Economy)	227,400	0	0	900	300	0	0	0	0	228,600	0	0	228,600
Directorate Management Costs	227,400	0	0	900	300	0	0	0	0	228,600	0	0	228,600
Development Control													
Building & Development Control Support	183,100	0	0	0	1,300	0	0	0	0	184,400	0	0	184,400
Development Control	343,600	1,500	0	400	34,900	40,500	0	0	0	420,900	(409,200)	0	11,700
Land Charges	70,000	0	0	0	1,400	0	0	0	0	71,400	(68,600)	0	2,800
Development Control	596,700	1,500	0	400	37,600	40,500	0	0	0	676,700	(477,800)	0	198,900
Drainage & Structures													
Drainage and Jetting	0	0	0	0	0	123,900	0	0	0	123,900	0	0	123,900
Bridges and Culverts	0	0	0	0	0	22,100	0	0	0	22,100	0	0	22,100
Sustainable Drainage	0	0	0	0	5,000	0	0	0	0	5,000	0	0	5,000
Structural Services - Bridges	0	0	0	0	18,900	0	0	0	0	18,900	0	0	18,900
Drainage & Structures	0	0	0	0	23,900	146,000	0	0	0	169,900	0	0	169,900
Emergency Planning													
Emergency Planning	0	0	0	0	0	35,900	0	0	0	35,900	0	0	35,900
Emergency Planning	0	0	0	0	0	35,900	0	0	0	35,900	0	0	35,900
Environmental Maintenance													
Environmental Maintenance	0	0	251,000	0	0	0	0	0	0	251,000	0	0	251,000
Environmental Services	290,300	0	0	1,800	300	0	0	0	0	292,400	0	0	292,400
Street Cleaning	0	0	0	0	3,400	631,300	0	0	0	634,700	(13,500)	0	621,200
Cemeteries	0	0	11,000	0	0	6,500	0	0	0	17,500	(28,300)	0	(10,800)
Closed Churchyards	0	0	42,200	0	0	0	0	0	0	42,200	0	0	42,200
Amenity Grass (Urban Grass & Public Open Spaces)	0	0	152,000	0	5,200	0	0	0	0	157,200	0	0	157,200
Environmental Maintenance	290,300	0	456,200	1,800	8,900	637,800	0	0	0	1,395,000	(41,800)	0	1,353,200
Forestry Maintenance													
Forestry Maintenance	0	0	0	0	0	117,600	0	0	0	117,600	(2,100)	0	115,500
Forestry Maintenance	0	0	0	0	0	117,600	0	0	0	117,600	(2,100)	0	115,500
Crime Prevention													
Crime and Disorder	69,500	0	0	0	9,200	7,500	0	0	0	86,200	0	0	86,200
CCTV	0	0	1,600	0	22,000	4,300	0	0	14,500	42,400	(1,800)	0	40,600
Youth Offending Service	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Crime Prevention	69,500	0	1,600	0	31,200	11,800	0	0	14,500	128,600	(1,800)	0	126,800
Highways Capital Charges													
Highways Capital Charges	0	0	0	0	0	0	0	0	1,828,400	1,828,400	0	0	1,828,400
Highways Capital Charges	0	0	0	0	0	0	0	0	1,828,400	1,828,400	0	0	1,828,400
Highways Management													
Highways Management	455,300	0	0	400	106,600	0	0	0	0	562,300	(250,700)	0	311,600
Highways Maintenance Contract Procurement	0	0	0	0	50,000	0	0	0	0	50,000	0	0	50,000
Highways S38 Income	0	0	0	0	0	0	0	0	0	0	(36,500)	0	(36,500)
Highways Management	455,300	0	0	400	156,600	0	0	0	0	612,300	(287,200)	0	325,100
Commissioned Transport													
Looked After Children Transport	0	0	0	81,300	0	0	0	0	0	81,300	0	0	81,300
Home to School Transport	0	0	0	795,600	0	0	0	0	0	795,600	(9,000)	0	786,600
Post 16 Transport	0	0	0	171,400	0	0	0	0	0	171,400	(54,600)	0	116,800

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2021/22 Budget £
	Employees Pay £	Other Expenses £											
Adult Social Services Transport	0	0	0	35,700	0	0	0	0	0	35,700	0	0	35,700
Transport Fleet	291,200	0	17,800	85,900	900	0	0	0	0	395,800	0	0	395,800
SEN Transport	0	0	0	545,100	0	0	0	0	0	545,100	0	0	545,100
Commissioned Transport	291,200	0	17,800	1,715,000	900	0	0	0	0	2,024,900	(63,600)	0	1,961,300
Lighting & Safety Barriers and Traffic Signals													
Street Lighting	0	0	94,600	0	0	53,300	0	0	0	147,900	(38,500)	0	109,400
Barriers	0	0	0	0	0	10,200	0	0	0	10,200	0	0	10,200
Traffic Signal Maintenance	0	0	0	0	27,600	0	0	0	0	27,600	0	0	27,600
Lighting & Safety Barriers and Traffic Signals	0	0	94,600	0	27,600	63,500	0	0	0	185,700	(38,500)	0	147,200
Parking													
Parking	170,900	0	92,000	1,600	86,900	10,000	0	0	0	361,400	(424,800)	0	(63,400)
Parking	170,900	0	92,000	1,600	86,900	10,000	0	0	0	361,400	(424,800)	0	(63,400)
Pool Cars & Car Hire													
Pool Cars and Car Hire	0	0	0	108,600	400	0	0	0	0	109,000	0	0	109,000
Pool Cars & Car Hire	0	0	0	108,600	400	0	0	0	0	109,000	0	0	109,000
Public Protection													
Env & Trading Standards	0	0	0	0	0	466,200	0	0	0	466,200	0	0	466,200
Environmental Protection Act	0	0	0	0	0	0	0	0	0	0	(3,300)	0	(3,300)
Dog Warden & Pest Control Services	0	0	0	0	5,100	0	0	0	0	5,100	0	0	5,100
Licenses	0	0	0	0	900	0	0	0	0	900	(66,000)	0	(65,100)
Public Protection	0	0	0	0	6,000	466,200	0	0	0	472,200	(69,300)	0	402,900
Public Rights of Way													
Public Rights of Way	0	0	7,000	3,500	6,900	79,700	0	0	1,300	98,400	(2,000)	0	96,400
Public Rights of Way	0	0	7,000	3,500	6,900	79,700	0	0	1,300	98,400	(2,000)	0	96,400
Public Transport													
Public Transport	0	0	0	0	9,200	597,500	0	0	0	606,700	0	(68,700)	538,000
Concessionary Travel	0	0	0	0	1,900	331,000	0	0	0	332,900	0	0	332,900
Community Vehicle	0	0	0	0	0	21,200	0	0	0	21,200	0	0	21,200
Public Transport	0	0	0	0	11,100	949,700	0	0	0	960,800	0	(68,700)	892,100
Road Maintenance													
Safety	0	0	13,400	0	0	88,900	0	0	0	102,300	0	0	102,300
Carriageway Patching	0	0	0	0	0	0	0	0	0	0	0	0	0
Footway Patching	0	0	0	0	0	0	0	0	0	0	0	0	0
Minor Repairs	0	0	0	0	0	91,600	0	0	0	91,600	0	0	91,600
Fixed Contract Costs	0	0	0	0	0	172,700	0	0	0	172,700	0	0	172,700
Scanner Survey	0	0	0	0	0	0	0	0	0	0	0	0	0
Road Maintenance	0	0	13,400	0	0	353,200	0	0	0	366,600	0	0	366,600
Transport Management													
Transport Strategy	180,200	400	0	800	9,400	0	0	0	0	190,800	(22,100)	0	168,700
Transport Management	180,500	0	0	500	2,000	0	0	0	13,100	196,100	0	0	196,100
Bikeability	23,500	0	0	0	1,000	0	0	0	0	24,500	0	(14,500)	10,000
Local Transport Plan	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Transport Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Analysis & Data Collection	0	0	0	0	0	0	0	0	0	0	0	0	0
Safety Partnership Arrangement	0	0	0	0	0	11,900	0	0	0	11,900	0	0	11,900
Transport Management	384,200	400	0	1,300	12,400	11,900	0	0	13,100	423,300	(22,100)	(14,500)	386,700
Waste Management													
Refuse Collection	0	0	0	0	0	905,800	0	0	0	905,800	(51,300)	0	854,500
Waste Management	0	0	34,900	0	20,800	2,048,300	0	0	0	2,104,000	(48,100)	0	2,055,900

Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2021/22 Budget
	Employees Pay	Other Expenses											
	£	£	£	£	£	£	£	£	£	£	£	£	£
Refuse Collection Contract Procurement	0	0	0	0	215,000	0	0	0	0	215,000	0	0	215,000
Green Waste Collections	38,500	10,000	0	0	49,500	304,500	0	0	0	402,500	(480,000)	0	(77,500)
Waste Management	38,500	10,000	34,900	0	285,300	3,258,600	0	0	0	3,627,300	(579,400)	0	3,047,900
Winter Maintenance													
Winter Maintenance	0	0	0	0	10,000	264,100	0	0	0	274,100	0	0	274,100
Winter Maintenance	0	0	0	0	10,000	264,100	0	0	0	274,100	0	0	274,100
Planning Policy													
Planning Policy	335,400	1,800	0	0	16,500	20,000	0	0	0	373,700	(44,700)	0	329,000
Planning Delivery Grant	0	0	0	0	30,000	0	0	0	0	30,000	0	0	30,000
Neighbourhood Planning	0	1,000	200	100	9,700	0	0	9,000	0	20,000	0	(20,000)	0
Planning Policy	335,400	2,800	200	100	56,200	20,000	0	9,000	0	423,700	(44,700)	(20,000)	359,000
Tourism													
Tourism (Anglian Water)	14,800	0	0	0	13,900	0	0	0	0	28,700	(10,800)	0	17,900
Tourism	14,800	0	0	0	13,900	0	0	0	0	28,700	(10,800)	0	17,900
Health & Safety													
Health & Safety	37,400	0	0	0	12,800	0	0	0	0	50,200	0	0	50,200
Health & Safety	37,400	0	0	0	12,800	0	0	0	0	50,200	0	0	50,200
Property Services													
Public Conveniences	0	0	14,600	0	0	0	0	0	4,400	19,000	0	0	19,000
Admin Buildings	139,500	200	259,800	300	15,700	0	0	0	68,800	484,300	(10,800)	0	473,500
Central Maintenance	0	0	207,600	0	0	0	0	0	0	207,600	0	0	207,600
Barleythorpe Campus	0	0	0	0	0	0	0	0	0	0	(3,000)	0	(3,000)
Property Services	484,700	0	0	700	13,100	0	0	0	0	498,500	(121,300)	0	377,200
Central Furniture and Equipment	0	0	0	0	6,200	0	0	0	0	6,200	0	0	6,200
Oakham Bus Station	0	0	20,400	0	0	0	0	0	5,400	25,800	0	0	25,800
Property Services	624,200	200	502,400	1,000	35,000	0	0	0	78,600	1,241,400	(135,100)	0	1,106,300
Building Control													
Building Control	0	0	0	0	123,800	0	0	0	0	123,800	(159,500)	0	(35,700)
Building Control	0	0	0	0	123,800	0	0	0	0	123,800	(159,500)	0	(35,700)
Commercial & Industrial Properties													
Oakham Enterprise Park	26,000	600	342,700	0	71,900	0	0	48,400	25,300	514,900	(710,600)	0	(195,700)
Kings Centre	48,200	0	111,600	0	14,400	0	0	11,400	22,100	207,700	(238,600)	0	(30,900)
Pit Lane	0	0	6,800	0	6,700	2,000	0	0	5,500	21,000	(58,000)	0	(37,000)
Ashwell Road Business Units	0	0	26,900	0	3,200	0	0	0	10,600	40,700	(24,200)	0	16,500
No 7 Church Passage	0	0	0	0	0	0	0	0	0	0	(5,000)	0	(5,000)
Residential Garages	0	0	5,200	0	0	0	0	0	0	5,200	(25,000)	0	(19,800)
Commercial & Industrial Properties	74,200	600	493,200	0	96,200	2,000	0	59,800	63,500	789,500	(1,061,400)	0	(271,900)
Economic Development													
Digital Rutland	29,700	0	0	0	22,000	0	0	0	0	51,700	0	0	51,700
Economic Development	91,000	0	0	200	11,600	0	0	0	15,600	118,400	0	0	118,400
Economic Development	120,700	0	0	200	33,600	0	0	0	15,600	170,100	0	0	170,100
Culture & Registration Services													
Registration Service	148,900	0	0	1,500	500	0	0	0	0	150,900	(165,700)	0	(14,800)
Coroner	0	0	0	0	0	45,800	0	0	0	45,800	0	0	45,800
Arts Development	0	0	0	0	0	10,800	0	0	0	10,800	0	0	10,800
Culture and Leisure	85,600	0	0	200	200	0	0	0	0	86,000	0	0	86,000
Culture & Registration Services	234,500	0	0	1,700	700	56,600	0	0	0	293,500	(165,700)	0	127,800
Libraries													
Libraries	271,700	300	61,400	3,400	90,100	4,800	0	0	0	431,700	(23,100)	0	408,600
Mobile Library	25,700	0	0	13,100	500	0	0	0	0	39,300	0	0	39,300

Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income from Gov't Grants £	2021/22 Budget £
	Employees Pay £	Other Expenses £											
Prison Library Service - Stocken	63,100	100	0	500	17,000	0	0	10,000	0	90,700	(91,000)	0	(300)
Libraries Capital Charges	0	0	0	0	0	0	0	0	46,900	46,900	0	0	46,900
Libraries	360,500	400	61,400	17,000	107,600	4,800	0	10,000	46,900	608,600	(114,100)	0	494,500
Museum Services													
Museums Service	182,300	0	60,700	1,300	12,000	0	0	0	0	256,300	(40,800)	0	215,500
Oakham Castle	0	0	32,800	0	1,500	0	0	36,300	0	70,600	(32,200)	0	38,400
Records Office	0	0	0	0	0	66,500	0	0	0	66,500	0	0	66,500
Museum Trading Account	0	0	0	0	6,400	0	0	0	0	6,400	(11,000)	0	(4,600)
Museum Capital Charges	0	0	0	0	0	0	0	0	108,300	108,300	0	0	108,300
Museum Services	182,300	0	93,500	1,300	19,900	66,500	0	36,300	108,300	508,100	(84,000)	0	424,100
Sports & Leisure Services													
Recreation and Leisure	92,500	100	0	1,500	12,600	19,000	0	0	0	125,700	(108,000)	(8,000)	9,700
Catmose Leisure Contract													
Procurement	0	0	0	0	50,000	0	0	0	0	50,000	0	0	50,000
Active Rutland Hub	0	0	48,500	0	2,300	0	0	6,400	0	57,200	(46,200)	0	11,000
Local Sports Alliance	0	0	0	0	2,000	0	0	0	0	2,000	(2,000)	0	0
Leisure & Health	0	0	0	0	0	0	0	0	0	0	0	0	0
Catmose Sports & Swimming	0	0	0	0	0	102,000	0	0	0	102,000	0	0	102,000
School Sports/Games	52,000	0	4,500	2,100	16,000	0	0	0	0	74,600	(45,600)	(28,700)	300
Leisure Capital Charges	0	0	0	0	0	0	0	0	44,300	44,300	0	0	44,300
Sports & Leisure Services	144,500	100	53,000	3,600	82,900	121,000	0	6,400	44,300	455,800	(201,800)	(36,700)	217,300
	4,652,500	16,000	1,921,200	1,858,400	1,288,600	6,717,400	0	121,500	2,214,500	18,790,100	(3,987,500)	(139,900)	14,662,700

Appendix 6.1: Resources Directorate Budget 2021/22

This Appendix gives the detailed movement in cost centre budgets from the Restated 2020/21 to the proposed budget for 2021/22.

2020/21 Restated Budget - This is the Quarter 2 2020/21 budget adjusted for one off items approved in year e.g. Budget Carry Forwards approved at outturn.

Pressures - New pressures for 2021/22 - details provided in comments

Savings - Identified savings for 2021/22 - details provided in comments

Pay & Inflation - Changes for inflation and pay related items e.g. pension increases

Transfers - budgets transferred between cost centres - details provided in comments

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Chief Executives Office							
Rutland One Public Estate (ROPE)	49,000	0	0	3,000	0	52,000	
Chief Executive	204,200	0	0	(3,300)	0	200,900	
Total Chief Executives Office	253,200	0	0	(300)	0	252,900	
Directorate Management Costs							
Corporate Projects	73,000	0	0	600	0	73,600	
Directorate Management	233,400	0	0	3,900	0	237,300	
Total Directorate Management Costs	306,400	0	0	4,500	0	310,900	
Communications							
Information Administration	82,600	0	0	1,400	0	84,000	
Communications	164,700	0	0	1,300	0	166,000	
Total Communications	247,300	0	0	2,700	0	250,000	
Total Corporate Costs							
Welland Procurement	37,800	0	0	1,700	0	39,500	
Corporate Subscriptions	32,200	0	0	600	0	32,800	
External Levies	87,000	0	0	1,700	0	88,700	
Total Corporate Costs	157,000	0	0	4,000	0	161,000	
Pensions							
Pension Costs	741,200	0	0	29,800	0	771,000	

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Pensions	55,000	0	0	0	0	55,000	
Total Pensions	796,200	0	0	29,800	0	826,000	
Audit Services							
External Audit & Inspection	65,900	12,600	0	1,300	0	79,800	Increase in audit fees which are nationally set and reflect working remotely and the additional costs incurred by the Audit Firms
Internal Audit RCC Share	91,400	0	0	1,800	0	93,200	
Total Audit Services	157,300	12,600	0	3,100	0	173,000	
Corporate Financial Expenses							
Finance	562,300	0	0	1,900	0	564,200	
Corporate Insurance	263,800	0	0	7,200	0	271,000	
Corporate Financial Expenses	69,200	0	0	1,400	0	70,600	
Total Corporate Financial Expenses	895,300	0	0	10,500	0	905,800	
Information Technology							
Head of IT and Customer Services	85,100	0	(500)	2,700	0	87,300	
Information Technology Dept	304,800	0	(600)	(300)	0	303,900	
IT Operational Support	985,100	0	0	28,700	0	1,013,800	
Mobile Phones	30,600	20,000	0	600	0	51,200	Pressure due to more staff working remotely. Position to be reviewed next year when working agreements known.
Telecommunications	55,300	0	(10,000)	1,100	0	46,400	Reduction in telephony costs due to current working arrangements
Printers	40,000	0	(5,000)	800	0	35,800	Reduction in volume of printing due to current working arrangements
Total Information Technology	1,500,900	20,000	(16,100)	33,600	0	1,538,400	
Business Support							
Business Support Services	788,600	0	(20,000)	14,400	(77,100)	705,900	Post removed from structure
Reprographics & Post	96,200	0	(8,100)	1,900	0	90,000	Savings arising from postage franking contract due to current working arrangements
Stationery	8,800	0	0	200	0	9,000	
Total Business Support Services	893,600	0	(28,100)	16,500	(77,100)	804,900	

Cost Centre Description	2020/21 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2021/22 Budget £	Comments
Members Services							
Members Expenses	211,500	47,200	0	6,600	0	265,300	New rate of members expenses from 1st April 2020
Members Training	5,200	0	0	100	0	5,300	
Civic Expenses	6,300	0	0	100	0	6,400	
Total Members Services	223,000	47,200	0	6,800	0	277,000	
Customer Services Team							
Customer Services Improvement	0	0	0	0	0	0	
Customer Services Team	187,500	0	(7,800)	(3,600)	0	176,100	Net salary savings
Blue Badge Scheme	19,500	0	0	400	0	19,900	
Total Customer Services Team	207,000	0	(7,800)	(3,200)	0	196,000	
Elections							
Elections - Administration	123,400	0	0	0	0	123,400	
Police Crime Commissioner	0	0	0	0	0	0	
Total Elections	123,400	0	0	0	0	123,400	
Legal & Governance							
Governance	161,300	0	0	9,000	0	170,300	
Social Care and Education Legal Service	90,600	0	0	(11,300)	0	79,300	
Standards of Conduct	6,200	0	0	100	0	6,300	
Legal Services	322,600	0	(10,000)	7,800	0	320,400	Market supplement for Solicitor post not used
Total Legal & Governance	580,700	0	(10,000)	5,600	0	576,300	
Human Resources							
Human Resources	387,820	0	(25,000)	2,200	0	365,020	Net salary savings from vacancies
Training, Confs & Seminars	122,480	0	0	2,500	0	124,980	
Total Human Resources	510,300	0	(25,000)	4,700	0	490,000	
Revenues and Benefits							
Revenues	251,000	5,000	0	800	0	256,800	Higher levels of debt and greater complexity around cases resulting in additional legal intervention.
AllPay	7,400	0	0	100	0	7,500	
Counter Fraud Section	5,100	0	0	100	0	5,200	
Benefit Processing	1,500	0	0	800	0	2,300	
Housing Benefit Payments	41,300	0	0	0	0	41,300	
Community Care Finance	94,900	0	0	800	0	95,700	
Total Revenues and Benefits	401,200	5,000	0	2,600	0	408,800	

Cost Centre Description	2020/21 Restated Budget	Pressures	Savings	Pay and Inflation	Transfers	2021/22 Budget	Comments
	£	£	£	£	£	£	
Financial Support							
Financial Crisis Support	20,000	0	0	0	0	20,000	
Discretionary Hardship Fund	20,000	0	0	0	0	20,000	
Total Financial Support	40,000	0	0	0	0	40,000	
Total Resources	7,292,800	84,800	(87,000)	120,900	(77,100)	7,334,400	

Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2021-22 Budget
	Employees Pay	Other Expenses											
	£	£	£	£	£	£	£	£	£	£	£	£	£
Customer Services Improvement										0			0
Customer Services Team	174,300	300			500	1,000				176,100			176,100
Blue Badge Scheme	26,900									26,900	(7,000)		19,900
Customer Services Team	201,200	300	0	0	500	1,000	0	0	0	203,000	(7,000)	0	196,000
Elections													
Elections - Administration	90,500	10,400			22,500					123,400			123,400
Police & Crime Commissioner										0			0
Elections	90,500	10,400	0	0	22,500	0	0	0	0	123,400	0	0	123,400
Legal & Governance													
Governance	170,300									170,300			170,300
Social Care and Education Legal Services	38,500				40,800					79,300			79,300
Standards of Conduct					6,300					6,300			6,300
Legal Services	61,000				55,600	212,600		10,000		339,200	(18,800)		320,400
Legal & Governance	269,800	0	0	0	102,700	212,600	0	10,000	0	595,100	(18,800)	0	576,300
Human Resources													
Human Resources	316,200	14,520		100	40,500					371,320	(6,300)		365,020
Training, Confs & Seminars		8,480			116,500					124,980			124,980
Human Resources	316,200	23,000	0	100	157,000	0	0	0	0	496,300	(6,300)	0	490,000
Revenues and Benefits													
Revenues	318,300			600	32,100			7,000		358,000	(48,200)	(53,000)	256,800
AllPay					7,500					7,500			7,500
Counter Fraud Section					7,300					7,300	(2,100)		5,200
Benefit Processing	95,100			500	1,200					96,800		(94,500)	2,300
Housing Benefit Payments						3,629,800				3,629,800		(3,588,500)	41,300
Community Care Finance	98,700			100	1,300					100,100	(4,400)		95,700
Revenues and Benefits	512,100	0	0	1,200	49,400	3,629,800	0	7,000	0	4,199,500	(54,700)	(3,736,000)	408,800
Financial Support													
Financial Crisis Support					20,000					20,000			20,000
Discretionary Hardship Fund							20,000			20,000			20,000
Financial Support	0	0	0	0	20,000	0	20,000	0	0	40,000	0	0	40,000
	5,758,700	50,100	0	6,700	1,214,100	3,973,600	20,000	17,000	174,400	11,214,600	(146,500)	(3,739,000)	7,334,400